

Project Showcase

Future IT concept – introduction of a group-wide ERP system

Information about the customer

- + Multi- Brand - Owner: Outdoor
- + Revenue: < 500 million €
- + Employees: > 1000

Information about the project

- + Duration: 18 month
- + Project team: 40 participants
- + GCS consulting team: 3 participants

Objectives

- + Definition of an IT strategy
- + Development of a target IT landscape
- + Evaluation of possible systems and support during system implementation

Project results

- + Definition of a target vision
- + ERP system requirements catalog
- + Selection process for partners / systems
- + Concept development and process harmonization across all companies
- + Execution of preliminary project and start of ERP system implementation phase

Project description:

In this project, the goal was to establish a unified IT approach with a new ERP system that addresses the needs of all companies. As a foundation, an IT strategy was developed, covering essential future and current topics. The future IT alignment was defined, including where process harmonization makes sense and where specialization should take place. Using a standardized methodology, GCS worked together with the client's employees to document and analyze processes across all departments, define future requirements, identify topics for functional concepts, and develop these concepts with the respective departments. Based on the interplay of processes, functions, and priorities, the GCS consulting team created a requirements catalog and a selection procedure for potential system providers. Together with the client, potential partners were assessed and evaluated. After the selection was completed, a preliminary project was initiated with the chosen partner, and the implementation phase is currently underway.

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