

Project Showcase



Evaluation of inventory management processes for further expansion

Information about the customer

- + Retail companies' non-food, textiles in the discount sector
- + Sales < €1 billion
- + Number of employees: 10,000

Information about the project

- + Duration: 8 months
- + Project team: 15 people
- + GCS Consultant Team: 2 people

Objectives

- + Evaluation Processes & Requirements
- + Scalability Assessment Core Processes
- + Identification of optimization potentials

Results

- + Intake & Evaluation Processes
- + Evaluation scenarios
- + Action plans for implementation
- + Development of the basis for decision-making

Contact person

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Project description:

In this project, we recorded and analyzed the customer's own merchandise management processes together with the customer in order to check the scalability and future viability of the core processes in the areas of purchasing and merchandise management.

The aim was to identify optimization potentials and evaluate possible scenarios for the further development of merchandise management. For this purpose, all core processes were included in workshops after the corresponding goals were defined and evaluated with regard to their scalability for further expansion. On the basis of this, scenarios were developed on how various measures can be used to ensure scalability in the coming years, both from a technical and organizational point of view. After evaluating these scenarios and making a decision in the company, the measures were detailed and implemented on the basis of a concrete project plan, which is scheduled to take place over a period of 24 months.