

Project Showcase

Sourcing Optimization

Client Information

- + Brand Owner: Luxury
- + Revenue: > €50m
- + Employees: < 800

Project Information

- + Duration: 2 months
- + Project team: 9 people
- + GCS consulting team: 2 people

Project Mandate

- + Analysis and optimization of sourcing processes
- + Definition of requirements for an ERP project

Results

- + Goods-flow analysis for materials and finished parts (from a sourcing perspective)
- + Creation of a target picture
- + Development of a detailed concept with roll-out recommendations per area
- + Increased transparency and tighter cross-functional integration

Contact

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Project Description:

As part of a program to introduce a new ERP system, the sourcing area—together with Purchasing and Production—was examined separately. The project analyzed all processes for both in-house manufacturing and external sourcing and then identified solution approaches for process optimization—from the initial idea, pattern making, material and trim selection, sample production, and production planning/preparation through to quality inspection and delivery to the warehouse.

Using Quick-Check modules and the associated method kits, GCS conducted an in-depth data and process analysis and derived, on the one hand, solutions for future collaboration among the involved departments and, on the other, potential process optimizations.

These results were subsequently transferred into the ERP project as requirements.

Implementation of the solution approaches in day-to-day operations was then carried out independently by the client in coordination with us.