

Project Showcase



Review of new logistics facility project

Customer Information

- + Fashion brand/ retail business
- + Revenue < 1 billion €
- + Number of employees: > 5000

Project Information

- + Duration: 4 month
- + Project team: 6 participants
- + GCS Consulting team: 4 participants

Objectives

- + Review of the existing logistics concept
- + Identification of key issues, verification of planning assumptions
- + Validation of the proposed solution

Project results

- + Evaluation/assessment of the logistics concept
- + Recommendations for the next steps in the project

Contact person

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Project Description:

Our consulting team thoroughly reviewed the project documentation for an upcoming logistics greenfield project serving both B2B and B2C. By reviewing the concept, planning assumptions, and conducting our own data analyses, we were able to validate key performance indicators related to future operations. Based on the data and the partially automated logistics planning concept, we provided specific recommendations regarding planning figures, technology selection, layout and space requirements, workforce planning, project budget, and project scheduling. In addition, the existing investment estimates were examined in detail and assessed using supplementary benchmark calculations. As a result, the client received an additional, differentiated perspective on the decision-making process based on the existing logistics planning and our review. Following our assessment, the client was able to make an informed decision regarding potential adjustments to the concept.