

Project Showcase

Supply Chain & Quality Management

Customer Information

- + Fashion brand company b2b & b2c
- + Revenue < €80million
- + Number of employees: 150

Project Information

- + Duration: 6 months
- + Project team: 15 participants
- + GCS Consulting team: 2 participants

Objectives

- + Strategic development of the supply chain
- + Definition of quality objectives
- + Process review SCM & QM
- + Definition of optimization measures

Project results

- + Definition of objectives
- + Development of concepts & measures to optimize the supply chain and quality management

Contact person

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Project Description:

In this project, we supported the client in reviewing its processes in the areas of supply chain and quality management. In the sustainability-driven company, the first step was to define objectives, followed by a current-state process analysis with the individual departments. Afterwards, potential improvements were identified and evaluated, leading to the development of measures and solution approaches for the future. The measures were then prioritized and concrete concepts for optimizing the supply chain were created. Among other things, measures were outlined in the areas of organizational structures, workflows in product management, development and procurement, quality management, general system support through ERP and PLM systems, as well as the process and evaluation of returns in the context of building a strategic returns management. All measures were transferred into a roadmap for subsequent implementation.